

## BABERGH DISTRICT COUNCIL

<b>From: Interim Director of Transformation</b>	<b>Report Number: N36</b>
<b>To: Strategy</b>	<b>Date of meeting: 11 July 2013</b>

### **BID TO DCLG's TRANSFORMATION CHALLENGE AWARD**

#### **1. Purpose of Report**

- 1.1 To seek Members' support to the submission of funding bids to DCLG's Transformation Challenge Award.

#### **2. Recommendations**

- 2.1 That the following be submitted as bids to DCLG's Transformation Challenge Award:-

- A Suffolk "Major Multi Authority Bid" attached as Appendix 1
- A Babergh/Mid Suffolk "Authority Award Bid" attached as Appendix 2

The Committee is able to resolve this matter.

#### **3. Financial Implications**

- 3.1 DCLG is making approximately £8m available under "Transformation Challenge Award" programme to support local authorities that are radically overhauling how they do business.
- 3.2 A "Major Multi Authority Award" could be up to £2m and an "Authority Award" could range from £50k to £500k.

#### **4. Shared Service/Partnership Implications**

- 4.1 The bids seek additional capacity and additional capability to promote the integration and transformation of service, across the county and across Babergh and Mid Suffolk.
- 4.2 JMIB has endorsed the principle of submitting bids; the outline of each bid and the principle that the bids should be reported to BDC Strategy and MSDC Executive Committees.

#### **5. Background Information**

- 5.1 DCLG's Transformation Challenge Award has two categories:-
- "Major Multi Authority Award"
  - "Authority Award"

5.2 Major Multi Authority Award is to support “*particularly radical innovations involving two or more local authorities combining their operations across all or a major part of their service delivery and back office, whilst maintaining their separate identity and political representation*”. It is recognised that “*local authorities may wish to develop such combinations as part of the wider public services reforms in their area, involving other public and private sector service providers*”.

A county wide bid team established by SCEG, including Charlie Adan and Mike Hammond, has prepared the proposed bid set out in Appendix 1.

5.3 Authority Award is to support “local authorities (either individually or jointly) which are pursuing particularly innovative measures for delivering efficiencies, increasing resilience and giving better value for money for tax payers”.

A BDC/MSDC bid team consisting of Charlie Adan, Jeanette Bray, Mike Hammond, Paul Little and Paul Simon, has prepared the proposed bid set out in Appendix 2.

5.4 Discussions with both DCLG officials and the Minister Brandon Lewis have clarified that successful bids will need to:-

- Be Innovative
- Generate Savings
- Be Transferable to other Councils

5.5 The bid deadline is Sunday 14 July 2013 and the decision on the bids and the payment of the Awards by DCLG is from August 2013.

## 6. Appendices

Appendix 1- A Suffolk “Major Multi Authority Bid” attached as	Attached.
Appendix 2 - A Babergh/Mid Suffolk “Authority Award Bid” attached as	Attached.

## 7. Background Documents

None.

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## BABERGH DISTRICT COUNCIL

<b>From: Mike Hammond Interim Director of Transformation</b>	<b>APPENDIX 1</b>
<b>To: Strategy Committee</b>	<b>Date of meeting: 11 July 2013</b>

### **TRANSFORMATION CHALLENGE AWARD – THE SUFFOLK “MAJOR MULTI-AUTHORITY AWARD BID**

#### **1. The Proposed Bid**

- To build on the strong track record of sharing and collaboration that exists already across Suffolk. The bid needs to use our successful collaboration to date to give credibility to our bid and to demonstrate that we have a track record of delivery of shared service transformation.
- To secure funding to support taking collaboration and sharing to the next level.
- To present a “new Suffolk model” of two tier working which meets the “*maintaining their separate identity and political representation*” bid criteria but provides for collaboration in management and delivery of services and achievement of key shared strategic Suffolk outcomes. This will be built around the key principles (see below).
- To address the “enablers” of successful sharing and collaboration.
- To identify and deliver four pilot projects (one in each of the LGA Future Councils work streams). Hence it is proposed these projects will focus on:-
  1. Maximising potential for digital local services.
  2. Delivering specialist housing to meet the needs of a growing elderly population.
  3. Unlocking local growth potential, delivering the Suffolk Growth Strategy
  4. Delivering integrated services in localities.

#### **2. The Key Principles**

The key principles suggested that underpin the new “Suffolk two tier model” and which it is proposed will be incorporated into the bid are:-

- The retention of democratic, constitutional and political sovereignty of all councils
- Collaborative leadership across the councils and agreed Suffolk strategic priorities
- Collaboration has to be voluntary
- Not one size fits all and not everyone needs to be involved in all sharing and collaborative projects
- Investing in time up front to ensure orientation of all partners around outcomes and objectives of sharing and collaborative projects
- Avoiding activities individually that put one council in competition with other(s)
- Costs and benefits shared equitably
- Investment and returns equalised between partners over time

- Parity in shared governance arrangements
- Looking actively for the win wins for Suffolk
- Seeking out opportunities for joining up management and delivery to maximise impact of our collective resources across Suffolk and in districts and localities
- A commitment to developing our capacity for collaboration in line with principles

### **3. Sign off process**

The DCLG have stated that the bid needs to be signed by each of the Leaders of the participating councils. It does not require evidence that each bid has been formally approved by each Council. A memorandum of understanding in support of the bid confirming the arrangements for managing any TCA funding allocation should the bid be successful would also be useful. It is proposed that Suffolk Public Leaders will sign off the bid.

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## MIDSUFFOLK DISTRICT COUNCIL

<b>From: Mike Hammond Interim Director of Transformation</b>	<b>APPENDIX 2</b>
<b>To: Strategy Committee</b>	<b>Date of meeting: 11 July 2013</b>

### **BDC/MSDC “AUTHORITY AWARD BID”**

#### **The Proposed Bid**

It is proposed the BDC/MSDC bid focuses on what we are already planning to do in terms of the Transformation Enquiries.

Hence the aim of the bid will be to lever in additional resources which will enable the Transformation Enquiries to be undertaken with increased capacity and effectiveness.

It is proposed, in summary, that the purpose of the bid is:-

- To enable two District Councils to build upon the successful creation of a unified staff structure serving two sovereign Councils to develop new sustainable and innovative approaches to Transforming public services .
- To develop both political and managerial leadership across two Councils, of different political persuasions, that supports innovation and the transformation of services.
- To develop a framework and approach to transforming services that is focused on outcomes and building long term financial sustainability for both Councils.
- In undertaking the above to apply independent rigour to capturing the learning of what worked well, and what did not work well and to make that learning available to others.

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