



COMMITTEE: **STRATEGY**

VENUE: **Council Chamber, Council Offices, Corks Lane, Hadleigh**

DATE/TIME: **Thursday, 4 February 2016 at 9.30 a.m.**

Members

Clive Arthey
Simon Barrett
Sue Carpendale
Alan Ferguson
David Holland

Jennie Jenkins
Richard Kemp
Frank Lawrenson
Jan Osborne
Peter Patrick

A G E N D A

ITEM

BUSINESS

The Council, members of the public and the press may record/film/photograph or broadcast this meeting when the public and the press are not lawfully excluded.

Any member of the public who attends a meeting and objects to being filmed should advise the Committee Clerk who will instruct that they are not included in the filming.

PART I

1 **SUBSTITUTES AND APOLOGIES**

Any Member attending as an approved substitute to report giving his/her name and the name of the Member being substituted.

To receive apologies for absence.

2 **DECLARATION OF INTERESTS**

Members to declare any interests as appropriate in respect of items to be considered at this meeting.

3 **MINUTES**

To confirm and sign the Minutes of the meeting held on [7 January 2016](#) (attached).

4 **PETITIONS**

The Head of Corporate Organisation to report, in accordance with Council Procedure Rule No 14, the receipt of any petitions submitted to the Chief Executive.

ITEM	BUSINESS
5	<p data-bbox="368 226 810 257"><u>QUESTIONS BY THE PUBLIC</u></p> <p data-bbox="368 300 1477 443">The Chairmen of Committees to answer any questions from the public of which notice has been given no later than midday two clear working days before the day of the meeting in accordance with Council Procedure Rule No 15.3.</p>
6	<p data-bbox="368 486 783 517"><u>QUESTIONS BY MEMBERS</u></p> <p data-bbox="368 560 1477 703">The Chairman to answer any questions on any matters in relation to which the Council has powers or duties which affect the District and which fall within the terms of reference of the Committee of which due notice has been given in accordance with Council Procedure Rule No 16.3.</p>
7	<p data-bbox="368 745 1273 777"><u>RECOMMENDATIONS AND REPORTS FROM COMMITTEES</u></p> <p data-bbox="368 819 1477 884"><u>Joint Treasury Management Strategy 2016/17 (Joint Audit and Standards Committee – 22 January 2016)</u></p> <p data-bbox="368 927 1082 958">Finance and Resources Portfolio – Jennie Jenkins</p> <p data-bbox="153 1001 272 1066">Paper JAC65R</p> <p data-bbox="368 1001 1477 1137">At its meeting on 22 January, the Joint Audit and Standards Committee considered Paper JAC65R (attached) which has been updated to include a corrected figure on page 22 as reported by the Head of Corporate Resources at the meeting.</p> <p data-bbox="368 1180 1477 1249">Members are asked to agree the recommendations to Council as set out in 2.1 and 2.2 of Paper JAC65R.</p>
8	<p data-bbox="368 1292 1011 1323"><u>STRATEGY COMMITTEE FORWARD PLAN</u></p> <p data-bbox="153 1366 240 1431">Paper R88</p> <p data-bbox="368 1366 1321 1397">Report by the Corporate Manager – Democratic Services attached.</p>
9	<p data-bbox="368 1473 1072 1505"><u>JOINT STRATEGIC PLAN REFRESH 2016-2020</u></p> <p data-bbox="153 1547 240 1612">Paper R89</p> <p data-bbox="368 1547 959 1579">Report by the Strategic Director attached.</p> <p data-bbox="368 1621 1203 1653">Leader, Finance and Resources Portfolio – Jennie Jenkins</p>
10	<p data-bbox="368 1688 1406 1720"><u>JOINT MEDIUM TERM FINANCIAL STRATEGY AND 2016/17 BUDGET</u></p> <p data-bbox="153 1762 240 1827">Paper R90</p> <p data-bbox="368 1762 970 1794">Report from Management Board attached.</p> <p data-bbox="368 1834 1082 1865">Finance and Resources Portfolio – Jennie Jenkins</p> <p data-bbox="368 1908 1477 2033">Strategy Committee on 7 January and Babergh Scrutiny Committee on 25 January 2016 considered Paper R83(R), to enable Members to make appropriate recommendations on the Medium Term Financial Strategy and the proposed Budgets for 2016/17.</p>

Paper R90 (attached) sets out the Strategy Committee's **recommendations to Council – 2.1 to 2.11 on pages 1/2 of the report**, which have been endorsed by the Babergh Scrutiny Committee. The finalised recommendations take into account minor updates and amendments to reflect the latest position and updated information.

The Committee is also asked to note the following comments from the Babergh Scrutiny Committee in relation to the challenges facing the Council over the 3 years to 2019/20 and the approach outlined in the Medium Term Financial Strategy (MTFS):

- There are inherent risks associated with generating additional income to bridge the funding shortfall and the MTFS does not clearly identify the actions and associated borrowing costs and income from investment to give assurance about the Council's future financial position.
- Insufficient clarity about what "being commercial" means for the Council.
- Reliance on New Homes Bonus as a funding source is a concern in light of the current consultation proposals and the potential dichotomy with the Council's role to determine planning applications.
- Officers should continue to pursue cost reduction options as well as income generation opportunities e.g. looking at the cost of overheads, contracts etc. and whether external events e.g. lower oil prices are taken into consideration.
- In light of the medium term financial position, the question was raised as to whether the Council should look to consider introducing short term car parking charges.
- Concern that the detail around the move to 100% retention of business rates will mean that the burden on the Council is increased rather than reduced.

11 EAST ANGLIA THREE WINDFARM: RESPONSE TO CONSULTATION

Paper
[R91](#)

Report by the Corporate Manager – Community Planning Heritage and Design attached.

Growth and the Local Economy Portfolio – Simon Barrett

12 REVIEW OF RESPONSIVE REPAIRS DELIVERY ARRANGEMENTS

Paper
[R92](#)

Report by the Interim Corporate Manager – Responsive Repairs attached.

Housing Portfolio – Jennie Jenkins

ITEM	BUSINESS
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13 EXCLUSION OF THE PUBLIC (WHICH TERM INCLUDES THE PRESS)

To consider whether, pursuant to Part 1 of Schedule 12A of the Local Government Act 1972, the public should be excluded from the meeting for the business specified below on the grounds that if the public were present during these items, it is likely that there would be the disclosure to them of exempt information as indicated against each item.

The author of the reports proposed to be considered in Part II of the Agenda is satisfied that the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

PART II

14 PROPOSED DISPOSAL OF SITE (Exempt information by virtue of Paragraph 3 of Part 1)

Paper
[R93](#)

Joint report by the Heads of Corporate Resources and Investment and Commercial Delivery attached.

Growth and the Local Economy Portfolio – Simon Barrett

15 DISPOSAL OF LAND (Exempt information by virtue of Paragraphs 3 and 5 of Part 1)

Paper
[R94](#)

Report by the Corporate Manager - Asset Utilisation attached.

Finance and Resources Portfolio – Jennie Jenkins

16 ACTION OUT OF MEETING (Exempt information by virtue of Paragraph 3 of Part 1)

Paper
[R95](#)

Paper R95 (attached).

Members are asked to note the action taken.

17 DATE AND TIME OF NEXT MEETING

Thursday 10 March 2016 at 5.30 p.m.

For further information on any of the Part 1 items listed above, please contact Linda Sheppard on (01473) 826610 or via e-mail at committee.services@babergh.gov.uk